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Our Mission:
CHC trains and inspires leaders who work to end hunger, and advocates public policies that create a food secure world.

Our Vision:
CHC is a leader in the movement to ensure access to food as a basic human right for all people. We create and nurture a community of innovative and inspiring leaders who act as change agents, bridging the gap between grassroots efforts and national and international public policy to provide access to nutritious, affordable and culturally appropriate food.
The staff and fellows of the Congressional Hunger Center (CHC) continued to fulfill our mission in 2010—to train and inspire leaders who work to end hunger, and to advocate public policies that create a food secure world. The Bill Emerson National Hunger Fellowship program held a commencement for the 16th Class of Emerson Fellows on July 21, 2010 at the Phoenix Park Hotel. Sam Kass, White House Assistant Chef and Food Initiative Coordinator, gave the keynote address. Sam Kass has been one of the key participants in First Lady Michelle Obama’s Let’s Move Campaign to address childhood obesity. The Fellows, their parents and supervisors enjoyed Sam’s humorous and inspiring presentation. Our 5th class of Mickey Leland International Hunger Fellows completed their policy placements in Africa, Asia and Latin America in 2010 and began their policy placements in Washington, DC and Rome, Italy. Their food security activities included school feeding, HIV/AIDS, nutrition, and public health and agricultural development. Other policy placements covered topics such as climate change, market analysis, plant genetic diversity research and the global food price crisis.

Aileen Carr represented CHC on December 13, 2010 at the official signing of the 2010 Child Nutrition Reauthorization by President Obama, who was accompanied by First Lady Michelle Obama. CHC staff worked alongside allied organizations to help produce a strong domestic Child Nutrition Reauthorization bill, and to support the Obama Administration’s Feed the Future global food security program.

A highlight of 2010 was the 4th annual CHC Congressional Awards Ceremony, held at the beautiful U.S. Botanic Gardens on June 15th. CHC’s Board co-chairs, Representative Jo Ann Emerson and Representative James P. McGovern, presented the Bill Emerson and Mickey Leland Leadership Awards to Representative John Lewis and Senator Richard Lugar. CHC also initiated the first Alumni Leadership Awards, to highlight the work of our own alumni since their graduation from our fellowship programs. CHC Founder, Ambassador Tony P. Hall, presented an Alumni Leadership Award to Javier Silva and CHC Board Member, Representative Sheila Jackson Lee, presented an Alumni Leadership Award to Ashley Aakesson.

CHC continues to be a leading voice in the movement to ensure access to nutritious, affordable and culturally appropriate food. As we end our 17th year, we are grateful to all those foundations, corporations, individuals, and government leaders who believe in our mission and vision. We extend a special thank you to the U.S. Congress and to the U.S. Department of Agriculture for their vital support of the Emerson and Leland Fellowship Programs.

Sincerely,

Edward M. Cooney

Edward M. Cooney

Letter from the Executive Director
Dear Friends and Supporters,

We are honored to serve together as bi-partisan board co-chairs of the Congressional Hunger Center (CHC). The staff of CHC and the Bill Emerson and Mickey Leland Fellows dedicated themselves to fighting hunger in 2010. Together on June 15th, we honored two stalwart colleagues, Senator Richard Lugar and Representative John Lewis, for their inspirational lifelong leadership to end hunger and poverty in the U.S. and around the world. As co-chairs of CHC, we were honored to present the Bill Emerson and Mickey Leland Hunger Leadership Awards to these honorable colleagues and friends.

We congratulate our Bill Emerson National Hunger Fellows and Mickey Leland International Hunger Fellows who served in CHC’s programs in 2010. Emerson Fellows served in 10 states, including Arizona, California, Illinois, Maryland, Massachusetts, Minnesota, Mississippi, Pennsylvania, Tennessee, Washington, as well as the District of Columbia. They served in food pantries, community kitchens, farm alliances, child development coalitions, and community foundations to address hunger, inequality, and to improve access to social safety net programs. And around the world—in such locations as Bangladesh, Bolivia, Brazil, Guatemala, India, Indonesia, Laos, Mali and South Africa—Leland fellows worked in their field and policy placements to improve nutrition and school feeding programs, support pastoralists, improve farmers’ health and business skills, and conduct agricultural research. The dedication and commitment of the fellows to becoming effective anti-hunger leaders continues to encourage us and others with whom they work at their host organizations.

As board co-chairs, we continue to work closely with CHC and the House of Representatives Hunger Caucus to raise awareness about and find solutions to end hunger. We thank our fellow board members for their support of CHC and look forward to working together in the coming years, to fight hunger by developing leaders.

Rep. Jo Ann Emerson
The Congressional Hunger Center has fought to make domestic and international hunger a priority for leaders in the U.S. government and to train a new generation of leaders to fight hunger. Its success in educating leaders to fight hunger comes in part from its connection to the former House Select Committee on Hunger. Founded in 1983 by Congressmen Benjamin Gilman, Mickey Leland, and Tony Hall, the Select Committee on Hunger was known for its efforts to find real solutions to national and international hunger and poverty. Congressman Mickey Leland (D-TX) chaired the Select Committee until he lost his life during a humanitarian mission to Ethiopia in 1989. Congressman Tony Hall (D-OH) succeeded Leland as chairman of the Select Committee on Hunger and served in this position until the House of Representatives unexpectedly voted to eliminate all its Select Committees in 1993. Hall responded by embarking on a 22-day fast, an act that helped to bring Republicans and Democrats together to create the Congressional Hunger Center. In 1994, former Congressman Bill Emerson (R-MO) joined Tony Hall as the first co-chair of our bipartisan center. Today, CHC is co-chaired by Rep. Jo Ann Emerson (R-MO) and Rep. James P. McGovern (D-MA).

CHC’s mission is to train and inspire leaders who work to end hunger, and to advocate public policies that create a food secure world. Our staff collaborate with many organizations on both the domestic and international fronts to improve policies and programs that will promote food security and access to nutritious, affordable, and culturally appropriate food.

National Policy Work

CHC is a member of the National Anti-Hunger Organization (NAHO), and in 2010, CHC’s executive director, Edward M. Cooney, chaired the monthly NAHO strategy call session, setting the agenda with the help of key staff from allied organizations. Anti-hunger groups have found these calls an effective mechanism to stay informed on critical policy issues and as an opportunity to discuss and plan future strategies to address issues of hunger and poverty.

CHC’s principal policy achievements this past year have been the enactment of the 2010 Child Nutrition Reauthorization (CNR) legislation and in preserving food choices in SNAP (the Food Stamp Program).

CHC met with key officials and staff in the White House, Congress and the U.S. Department of Agriculture regarding our top priorities for the 2010 CNR. Those priorities included giving the Secretary of Agriculture the authority to regulate foods that “compete with school lunch” and raising school meal reimbursement rates so that more fruits, vegetables, whole grains and low-fat dairy products would be available to students. Nationwide expansion of after-school “suppers”...
and important non-cost changes in School Feeding Programs (SFP) and Child and Adult Care Feeding Programs (CACFP) were also a priority. All of the items were included in the final 2010 CNR. CHC engaged in over 50 meetings with key House and Senate staff on this legislation, as well as Representative Sander Levin, Chair of the House Ways and Means Committee, and Philip Schiliro, Director of the White House Office of Legislation. Group meetings were held with USDA Secretary Tom Vilsack, Under Secretary Kevin Concannon, FNS Administrator Julie Paradis, and Susan Sher, First Lady Michelle Obama’s Chief of Staff.

A second achievement this year has been our coalitional effort to retain food choice in SNAP. FRAC has been the lead organization in this effort, but CHC has also played a significant role. Congress has attempted to enact proposals in SNAP that would divide all food products into a “good food” category and a “bad food” category. The 42 million SNAP participants would be denied the right to choose any food product in the grocery store that was in the “bad food” category. In October, 2010, CHC convened a meeting at General Mills, attended by over 20 major food companies and grocery retailers. An agreement was reached between these private sector companies and several anti-hunger groups to support preservation of food choice in SNAP. CHC’s policy position supports the right of SNAP participants to make their own food choices since USDA studies show these food choices are similar to choices made by other consumers with higher incomes.

International Policy Work

In 2010, CHC staff continued to work alongside allied international anti-hunger organizations in our Roadmap Coalition to support the Obama Administration’s Feed the Future Initiative. Feed the Future is a new global food security program that mobilizes all the U.S. government agencies to focus on key food security objectives, in partnership with developing country governments. In particular, the initiative enables poor farmers to produce more food, increase their household income, and improve the nutrition of their children in critical growth years. CHC Deputy Director, Dr. Margaret Zeigler, participated in educational and advocacy activities with the Roadmap Coalition, along with the Alliance to End Hunger, and with the Alliance for Global Food Security to support Feed the Future. She also worked with these coalitions and InterAction to advocate for passage of the Global Food Security Act, co-sponsored by Senator Richard Lugar and Senator Robert P. Casey, Jr. and Representative Betty McCollum. While the Global Food Security Act was not passed in 2010, the co-sponsors plan to re-introduce the Act in 2011, and CHC will continue to advocate for this important legislation.

In May, 2010, Margaret was asked to present on two panels in Chicago at the BIO International Convention on the topics of international agriculture, technology, and policies to fight hunger. Co-panelists included Dr. Channapatna Prakash of Tuskegee University, Dr. Pamela Ronald of University of California, Davis, and Michael Specter, staff writer at the New Yorker. The convention provided CHC an opportunity to raise awareness about the scope of hunger and the plight of smallscale farmers in the developing world, and to discuss the role of biotechnology as part of a solution to agricultural productivity challenges. It was also an opportunity to explore collaborations with an entire new audience of partners in the fight against global hunger.

CHC provided policy and legislative updates to partner organizations such as ADRA (Adventist Development and Relief Agency) during their International Partners Training Week, held in Silver Spring, Maryland, in June, 2010. Margaret outlined the new U.S. policy agenda for global food security for the 30 international ADRA trainees at this event, many of whom were from the countries that will benefit from the Feed the Future Initiative.
## Bill Emerson National Hunger Fellow Partner Sites 1994–2010

- **New 2010 Bill Emerson Fellows’ Sites**
- **2010–2011 Bill Emerson Fellows’ Field Sites**
- **2009–2010 Bill Emerson Fellows’ Policy Sites**

*New site in 2010*

### Emerson National Field Partners

<table>
<thead>
<tr>
<th>State</th>
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<td>Montana</td>
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<td>North Carolina Food Bank of North Carolina, Raleigh</td>
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<td>Second Harvest Metrolina Food Bank, Charlotte</td>
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<td>Red River Valley Community Action, Grand Forks</td>
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<td>Pennsylvania</td>
<td>Just Harvest, Pittsburgh</td>
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**CHC Annual Report 2010**

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6
Philadelphia GROW Project
Witness to Hunger*
Puerto Rico
La Fondita De Jesus, Santurce
South Carolina
Harvest Hope Food Bank, Columbia
Tennessee
Community Food Advocates, Nashville
Texas
End Hunger Network, Houston
San Antonio Food Bank, San Antonio
South Plains Food Bank, Lubbock
Vermont
Vermont Campaign to End Childhood Hunger, Burlington
Vermont Foodbank, Inc., South Barre
Virginia
Portsmouth Area Resources Coalition, Portsmouth
Washington
Children’s Alliance, Seattle
Food Lifeline, Seattle*
The Fremont Public Association, Seattle
Lifelong AIDS Alliance, Seattle
Northwest Harvest, Seattle*
Solid Ground, Seattle
Washington Citizen’s Action Education and Research Fund, Seattle
Washington Food Coalition, Seattle
Washington, D.C.
Bread for the City
Capital Area Food Bank
Community Harvest
D.C. Central Kitchen
D.C. Hunger Solutions
Food and Friends
Wisconsin
Fondy Food Center, Inc., Milwaukee
Hunger Task Force, Milwaukee
Emerson National Policy Partners
Washington, D.C.
Academy for Educational Development
Alliance to End Hunger
Association for Career and Technical Education
Association of Nutrition Services Agencies
American Dietetic Association
American Public Human Services Association
American Red Cross
America’s Second Harvest
Bread for the World
Brookings Institute*
Call to Renewal
Catholic Charities USA
Center for American Progress
Center for Community Change
Center for Concern/Presbyterian Hunger Program
Center for Women’s Policy Studies
Center on Budget and Policy Priorities
Christian Children’s Fund
Coalition on Human Needs
Community Action Partnership
Community Food Security Coalition
Connect for Kids
Corporation for Enterprise Development
Domestic Policy Council, The White House
Evangelical Lutheran Church in America
Washington Office
Families USA
Feeding America
Food Research and Action Center
General Board of Church and Society, United Methodist Church
Georgetown University Center for Maternal and Child Health
Heritage Foundation
Immigration and Refugee Services of America
InterAction
Jewish Council for Public Affairs
Joint Center for Political and Economic Studies
Justice Policy Institute*
Lutheran Office for Governmental Affairs
Lutheran Services in America
March of Dimes
Migrant Legal Action Program
National Coalition for the Homeless
National Conference of State Legislatures
National Council of La Raza
National Family Farm Coalition
National Head Start Association
National Immigration Law Center
National Law Center on Homelessness & Poverty
National League of Cities
National Network for Youth
National Security Council, The White House
National Women’s Law Center
NETWORK Education Program
New America Foundation
Northeast-Midwest Institute
Office of U.S. Senator Blanche Lincoln
Oxfam America
Partners for Livable Communities
Poverty and Race Research Action Council
Presbyterian Church USA
RESULTS Educational Fund
Rural Coalition
School Nutrition Association
Share Our Strength
Sojourners
The Urban Institute
U.S. Conference of Mayors
U.S. Department of Agriculture
U.S. Department of Health and Human Services
U.S. Department of Justice, Executive Office of Weed and Seed
U.S. House of Representatives
Hunger Caucus
Volunteers of America
Welfare Information Network
Welfare to Work
Workforce Alliance
The Bill Emerson National Hunger Fellows Program

About the Program:

The Bill Emerson National Hunger Fellows Program is a unique leadership development opportunity for motivated individuals seeking to join the struggle to eliminate domestic hunger and poverty. Each year 20 Fellows are placed for half their term of service with community-based organizations all over the country involved in fighting hunger at the local level, such as grassroots organizing groups, local advocacy groups, food banks, economic development agencies, and faith-based organizations. They then move to Washington, D.C. to complete the year with national organizations working to end hunger and poverty, including national advocacy organizations, think tanks, and federal government agencies. The program develops effective leaders with a deep understanding of hunger and poverty at both the local and national level, which enables them to find innovative solutions and create the political will to end hunger.

Program Vision:

The Emerson National Hunger Fellows Program is a social justice program that trains, inspires, and sustains leaders. We support a diversity of local and national approaches to eliminate hunger, poverty, and oppression and nurture an innovative national network of creative and inspiring change agents who share our vision of a just world. The Emerson Program seeks to craft successful and mutually beneficial partnerships between fellows and partner organizations while developing a new generation of hunger and poverty leaders. Ultimately, we hope to create a country free from hunger and poverty where access to nutritious, affordable, and culturally appropriate food is recognized as a basic human right.

Emerson Fellows will:

- Actively work to end hunger, poverty, and oppression both during and after the Fellowship.
- Gain an understanding of and commitment to their roles as social justice leaders.

“The Fellowship taught me more in 12-months than I could have learned about domestic anti-poverty politics and policy doing anything else I can think of. I learned about a wide range of programs and policies, how they are implemented, and how they translate into impacting individuals in different communities.”

Indivar Dutta-Gupta, 12th Class Alumnus now working on the U.S. House of Representatives Committee on Ways and Means

16th Class of Emerson National Hunger Fellows at their Commencement Ceremony
Contribute their expertise, knowledge, and energy to their field and policy projects.

Be a positive force for change in their host organizations and communities.

Develop in a supportive environment where curiosity and teamwork are valued.

Have opportunities to collaborate with diverse people, communities, and institutions.

Share resources and ideas with each other and Emerson Program partners.

Build a fellow, alumni, and partner network for now and the future.

**Emerson partner organizations will:**

- Represent varied approaches and strategies to ending hunger and poverty.
- Be supported as they develop projects that meet the needs of their communities and organizational missions.
- Actively work to eliminate oppression and injustice.
- Provide opportunities for fellows to develop their leadership potential.
- Link efforts to fight the symptoms of hunger with strategies to impact root causes.
- Build partnerships with individuals and communities that have experienced the direct impact of hunger and poverty.

**Training and Leadership Development:**

The Bill Emerson National Hunger Fellows Program provides a comprehensive annual training program, which includes field training, mid-field retreat, policy training, and professional development days. Experts, scholars, activists, government officials, and CHC staff provide fellows with a deep understanding of the issues of hunger, poverty, social inequality, community development, social policy, and food systems. The training curriculum also incorporates an analysis of the various approaches to social justice work, including service, advocacy, research, and organizing. Finally, training provides opportunities for Fellows to develop the skill sets needed by young leaders in social justice, such as program development, public speaking, project management, field research, and policy writing.

The Fellowship Program is dedicated to providing fellows with a well rounded experience. A vital component of the annual training program is incorporating the views and voices of people who have experienced poverty themselves. In addition, throughout the year of training, Fellows explore identity, privilege, and oppression and reflect on how those issues impact their field and policy experience. The annual training program helps create a strong community for the fellows, gives fellows the tools and knowledge to be effective in their field and policy placements, and to become successful leaders in creating a just, hunger- and poverty-free society.

**The Legacy of Bill Emerson:**

The Bill Emerson Hunger National Hunger Fellows Program is named after a Member of Congress who served for many years on the House Select Committee on Hunger. Representative Bill Emerson was a dedicated friend of the anti-hunger movement, working tirelessly to support federal nutrition programs and give food banks the tools they need to provide for the emergency needs of hungry children and families.
## 16th Class Fellows Field and Policy Sites, 2010

<table>
<thead>
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<th>Emerson Hunger Fellow</th>
<th>Field Site Organization</th>
<th>Location</th>
<th>Policy Site Organization</th>
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<td>Tasha Askew</td>
<td>Hunger Task Force</td>
<td>Milwaukee, WI</td>
<td>U.S. Department of Agriculture, Office of Faith Based and Neighborhood Partnerships</td>
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<td>Jennifer Bailey</td>
<td>Food Security Partners of Middle Tennessee</td>
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<td>Daniel Burke</td>
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<td>Amara Foster</td>
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<td>Lindsay Guge</td>
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<td>Daniel Lau</td>
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<td>Sarah Lyons</td>
<td>NYC Department of Health</td>
<td>New York, NY</td>
<td>Justice Policy Institute</td>
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<td>Meisha McDaniel</td>
<td>DC Hunger Solutions</td>
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<td>Joint Center for Political and Economic Studies</td>
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<td>Megan Mills-Novoa</td>
<td>New Mexico Community Foundation</td>
<td>Albuquerque, NM</td>
<td>National Family Farm Coalition</td>
</tr>
<tr>
<td>Patrice Mobley</td>
<td>New Orleans Food and Farm Network</td>
<td>New Orleans, LA</td>
<td>Corporation for Enterprise Development</td>
</tr>
<tr>
<td>Etan Newman</td>
<td>Second Harvest Food Bank of Santa Clara and San Mateo Counties</td>
<td>San Jose, CA</td>
<td>Brookings Institution</td>
</tr>
<tr>
<td>Amber Roberts</td>
<td>Oregon Hunger Relief Taskforce</td>
<td>Portland, OR</td>
<td>Families USA</td>
</tr>
<tr>
<td>Tim Shadix</td>
<td>California Association of Food Banks</td>
<td>Oakland, CA</td>
<td>Migrant Legal Action Program</td>
</tr>
<tr>
<td>Sarah Shubitowski</td>
<td>Manna Inc.</td>
<td>Nashville, TN</td>
<td>National Law Center on Homelessness and Poverty</td>
</tr>
<tr>
<td>Girmay Zahilay</td>
<td>City Harvest</td>
<td>New York, NY</td>
<td>RESULTS Educational Fund</td>
</tr>
</tbody>
</table>

## 17th Class Fellows and Field Sites, 2010–2011

<table>
<thead>
<tr>
<th>Emerson Fellow</th>
<th>Hometown</th>
<th>Field Site Organization</th>
<th>Field Site Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aisha Amuda</td>
<td>Shelby, NC</td>
<td>The Food Project</td>
<td>Boston, MA</td>
</tr>
<tr>
<td>Cara Brumfield</td>
<td>Brooklyn, NY</td>
<td>The Food Project</td>
<td>Boston, MA</td>
</tr>
<tr>
<td>PaHua Cha</td>
<td>Aurora, OR</td>
<td>Baltimore City Health Department, Healthy Homes and Communities</td>
<td>Baltimore, MD</td>
</tr>
<tr>
<td>Stefani Cox</td>
<td>Davis, CA</td>
<td>Logan Square Neighborhood Association</td>
<td>Chicago, IL</td>
</tr>
<tr>
<td>Kyle Dechant</td>
<td>Franklin, PA</td>
<td>Philadelphia GROW Project, Witnesses to Hunger</td>
<td>Philadelphia, PA</td>
</tr>
<tr>
<td>Hannah Emple</td>
<td>Swampscott, MA</td>
<td>University of Maryland School of Medicine, Department of Pediatrics</td>
<td>Baltimore, MD</td>
</tr>
<tr>
<td>Lisa Hahn</td>
<td>Los Angeles, CA</td>
<td>California Association of Food Banks</td>
<td>Oakland, CA</td>
</tr>
<tr>
<td>Corbin Laedlein</td>
<td>Brooklyn, NY</td>
<td>Midtown Partners, Inc.</td>
<td>Jackson, MS</td>
</tr>
<tr>
<td>Marie Lawrence</td>
<td>Richardson, TX</td>
<td>Arizona Community Action Association</td>
<td>Phoenix, AZ</td>
</tr>
<tr>
<td>Jessica Luna</td>
<td>Weaverville, NC</td>
<td>Second Harvest Food Bank of Santa Clara and San Mateo Counties</td>
<td>San Jose, CA</td>
</tr>
<tr>
<td>Page May</td>
<td>Jeffersonville, VT</td>
<td>Growing Power, Inc.</td>
<td>Chicago, IL</td>
</tr>
<tr>
<td>Matthew Mellon</td>
<td>Cincinnati, OH</td>
<td>Association of Arizona Food Banks</td>
<td>Phoenix, AZ</td>
</tr>
<tr>
<td>Milla Sanes</td>
<td>Cambridge, MA</td>
<td>NorthEast Harvest</td>
<td>Seattle, WA</td>
</tr>
<tr>
<td>Sarah Sherman</td>
<td>Sandwich, IL</td>
<td>Hunger Solutions Minnesota</td>
<td>St. Paul, MN</td>
</tr>
<tr>
<td>Rebecca Shively</td>
<td>Portland, OR</td>
<td>Community Food Advocates</td>
<td>Nashville, TN</td>
</tr>
<tr>
<td>Tammie Smith</td>
<td>Atlanta, GA</td>
<td>Community Food Advocates</td>
<td>Nashville, TN</td>
</tr>
<tr>
<td>Brian Stone</td>
<td>Columbus, SC</td>
<td>Philadelphia GROW Project, Witnesses to Hunger</td>
<td>Philadelphia, PA</td>
</tr>
<tr>
<td>Kate Taylor</td>
<td>Chicago, IL</td>
<td>Main Street Project</td>
<td>Minneapolis, MN</td>
</tr>
<tr>
<td>Rebecca Van Maren</td>
<td>Sandy, UT</td>
<td>Food Lifeline</td>
<td>Seattle, WA</td>
</tr>
<tr>
<td>Lindsey Walker</td>
<td>Hiawassee, GA</td>
<td>Mississippi Food Network</td>
<td>Jackson, MS</td>
</tr>
</tbody>
</table>
The peer-based, non-supervisory, relationship gives the fellow an additional resource for guidance, support and advice. Amara Foster, 16th class Fellow, said: “I see my relationship with my mentor as informing and supporting the relationship I am trying to develop with my supervisor at work—I have asked for advice on how to approach my boss on certain issues, and she has helped a lot in that way.” A mentor also provides insight on job and school transitions. Daniel Lau, 16th class Fellow, describes his relationship with Gagan Gupta, his 14th class mentor: “Gagan has enriched my fellowship experience through affirmation of my struggles and successes…and provided invaluable insight into post-fellowship decisions. By sharing his transition process and offering guidance as I approach mine, I feel more confident determining what to do next.”

For alumni, the mentorship offers a leadership opportunity and a way to reconnect with the fellowship program, which many have expressed an interest in formalizing over the years. The mentorship also provides access to expanded professional networks for alumni and, allows them to positively affect the experiences of the current fellows. The main motivation for mentors lies in the desire to expand the fellowship community into a more engaged group, and to improve the overall fellowship experience.

Through this new initiative, CHC has amplified its leadership development activities for fellows and alumni in the fight against hunger and poverty.
Mickey Leland International Hunger Fellows
Program Map 1994–2011

Leland International Field Partners

Bangladesh
- Helen Keller International*
- Land O’ Lakes
- UN World Food Program
- World Bank*

Benin
- Catholic Relief Services

Bolivia
- Adventist Development and Relief Agency
- Bioversity International (formerly IPGRI)
- PROINPA
- Save the Children
- World Food Program*

Brazil
- National Foundation for Education and Development*

Cambodia
- PACT
- UN World Food Program

Chad
- Catholic Relief Services

Chile
- UN Food and Agriculture Organization (UNFAO)

Costa Rica
- International Food Policy Research Institute (IFPRI)

El Salvador
- FUNDE
- SHARE Foundation

Ethiopia
- Action Against Hunger
- IFPRI
- Land O’ Lakes*
- Save the Children
- UN World Food Program
- USAID, Office of Food for Peace
- USAID, Office of Health, Population and Nutrition

Ghana
- UNFAO

Guatemala
- Counterpart International
- World Food Program*

Haiti
- Partners and Health

Honduras
- Christian Children’s Fund

India
- Akshaya Patra Foundation
- Bioversity International*

Indonesia
- International Land Coalition
- Land O’ Lakes
- Mercy Corps*

Kenya
- AMREF
- Catholic Relief Services
- International Service for the Acquisition of Agri-Biotech Applications
- Land O’ Lakes
- PACT

Laos
- World Food Program*

Malawi
- CARE*
- United Nations Development Program
- World Food Program*

Mali
- Catholic Relief Services*
- Helen Keller International
- Millennium Challenge Corporation

Mexico
- CIMMYT
- The News

Mongolia
- Mercy Corps

Morocco
- Management Systems International

Niger
- International Crops Research Institute for Semi-Arid Tropics

Peru
- Peruvian Center for Social Study (CEPES)

Senegal
- Counterpart International
- Helen Keller International

South Africa
- Africare*
- Afristar Foundation*
- Association for Rural Advancement
- UN World Food Program

Sudan
- Catholic Relief Services

Uganda
- AGHA*
- Physicians for Human Rights
- Save the Children
- Uganda Land Alliance
- UN World Food Program
- USAID

Washington, D.C.
- Partnership to Cut Hunger and Poverty in Africa

Zambia
- Christian Children’s Fund
Leland International Policy Partners

Washington, D.C. Region
ACDI/VOCA
Adventist Development and Relief Agency
American Red Cross
Bread for the World
CARE
Catholic Relief Services*
Christian Children’s Fund
Counterpart International
FANTA
Fonkoze USA*
Global Child Nutrition Foundation
IFPRI*
Land O’Lakes*
Management Systems International
Mercy Corps International*
Millennium Challenge Corporation
National Family Farm Coalition
PACT
Partnership to Cut Hunger and Poverty in Africa
Save the Children*
Scripps Howard News Service
USAID, Africa Bureau
USAID, Office of Food for Peace
United States Department of Agriculture*
Washington Office on Latin America
Boston, Massachusetts
Partners in Health
Physicians for Human Rights
Bamako, Mali
Millennium Challenge Corporation
Niamey, Niger
Bioversity International/ICRISAT
Dakar, Senegal
Helen Keller International
Nairobi, Kenya
PACT
United Nations Development Program
Coutounou, Benin
Catholic Relief Services
Cambodia
UN World Food Program

London, United Kingdom
Action Against Hunger
Ethiopia
IFPRI
Rome, Italy
Bioversity International*
International Land Coalition
IPGRI
UN Food and Agriculture Organization
UN International Fund for Agriculture Development
UN World Food Program*
Dhaka, Bangladesh
Helen Keller International*
Johannesburg, South Africa
Afnstar Foundation*
The Mickey Leland International Hunger Fellows Program

**Program Overview:**

The mission of the Mickey Leland International Hunger Fellows Program is to develop leaders committed to finding innovative and lasting solutions to hunger and food insecurity worldwide. This unique two-year program begins with a one-year field placement in a developing country in Africa, Asia, or Latin America. Fellows spend the second year in a policy environment, applying what they learned in the field to help inform the development of sound organizational and governmental food security policies. Fellows are placed with international and local NGOs, U.S. government development agencies, multi-lateral organizations, and private sector entities that are key players in the fight to end hunger and poverty.

Leland Fellows work in a variety of program areas including agriculture, health and nutrition, school meals, emergency response, and economic development. They help manage and implement projects and new initiatives, monitor and evaluate programs, and conduct field and policy research. Through these activities and others, Leland Fellows are able to enhance development programs and build the capacity of their host organization to meet community needs.

**Program Vision:**

The Mickey Leland International Hunger Fellows Program creates leaders in the movement to ensure that all people have access to culturally appropriate and nutritious food by:

- Broadening Fellows’ understanding of the causes and effects of hunger and poverty.
- Building partnerships with field and policy organizations committed to working in solidarity with people in local communities experiencing hunger and poverty and developing programs and policies which directly benefit people facing poverty and injustice.
- Supporting Fellows to serve with distinction in their host organizations and communities.
- Providing Fellows with opportunities for mentorship and professional growth.

“What I got out of the Fellowship Program is the confidence to believe in myself as a leader and to believe in others as leaders...An investment in dynamic leaders is not just a contributing factor in the fight AGAINST poverty eradication, but in a movement FOR human progress.”

YODIT BEYENE, 3RD CLASS FELLOW

5th Class Leland Fellows during field training
Training and Leadership Development:

By encouraging a participatory, holistic, and multi-sectoral view of international food security, the Leland Program challenges Fellows to think critically about solutions and approaches to fighting hunger. Throughout the two-year fellowship, the Leland Program provides Fellows with intensive trainings, professional development opportunities, and the space to share resources and expertise.

During the field and policy training sessions, Leland Fellows are exposed to a global overview of hunger and to the variety of approaches used to address food insecurity and malnutrition worldwide. The trainings enhance the Fellows’ knowledge of food security programming and policies in areas such as international food aid, health and nutrition, school meal programs, and agricultural development. Fellows are also introduced to rights-based approaches to fighting hunger and poverty. This extensive training, in addition to the field and policy assignment, creates a meaningful experience for the Fellows, contributing to their development as leaders in the anti-hunger movement.

The Legacy of Mickey Leland:

The Mickey Leland International Hunger Fellowship is named for Mickey Leland, a Member of Congress who represented Houston, Texas from 1979–1989. Congressman Leland founded the House Select Committee on Hunger in 1984 with former Congressman Ben Gilman, and was an extraordinary humanitarian committed to ending hunger both within the United States and abroad. His dedicated efforts serve as a foundation for our anti-hunger work. Mickey Leland’s mission knew no political bounds, transcending party lines and national boundaries. His untimely death in a plane crash during a 1989 humanitarian mission to Ethiopia occurred before his vision of a hunger-free world could be realized. Mickey Leland’s example, however, remains an enduring inspiration.
## Mickey Leland International Hunger Fellows Program Class of 2009–2011

<table>
<thead>
<tr>
<th>Name</th>
<th>Field Organization</th>
<th>Field Location</th>
<th>Policy Organization</th>
<th>Policy Location</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>AFRICA</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kerri Agee</td>
<td>Catholic Relief Services</td>
<td>Mopti, Mali</td>
<td>Catholic Relief Services</td>
<td>Baltimore, MD</td>
</tr>
<tr>
<td>Blake Audsley</td>
<td>World Food Program</td>
<td>Lilongwe, Malawi</td>
<td>World Food Program</td>
<td>Rome, Italy</td>
</tr>
<tr>
<td>Lindsay Dozoretz</td>
<td>Afristar Foundation</td>
<td>Johannesburg, South Africa</td>
<td>Afristar Foundation</td>
<td>Johannesburg, South Africa</td>
</tr>
<tr>
<td>Susan Ilyin</td>
<td>Land O’Lakes</td>
<td>Addis Ababa, Ethiopia</td>
<td>Land O’Lakes</td>
<td>Arlington, VA</td>
</tr>
<tr>
<td>Sonia Lee</td>
<td>Action Group for Health, Human Rights, and HIV/AIDS (AGHA)</td>
<td>Kampala, Uganda</td>
<td>Fonkoze USA</td>
<td>Washington, DC</td>
</tr>
<tr>
<td>Steven Myers</td>
<td>Africare</td>
<td>East London, South Africa</td>
<td>Save the Children</td>
<td>Washington, DC</td>
</tr>
<tr>
<td>Emily Wei</td>
<td>CARE International</td>
<td>Lilongwe, Malawi</td>
<td>Mercy Corps</td>
<td>Washington, DC</td>
</tr>
<tr>
<td><strong>ASIA</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Curan Bonham</td>
<td>Bioversity International</td>
<td>New Delhi, India</td>
<td>Bioversity International</td>
<td>Rome, Italy</td>
</tr>
<tr>
<td>Erica Holzaepfel</td>
<td>World Food Program and USDA Foreign Agricultural Service</td>
<td>Vientiane, Laos</td>
<td>United States Department of Agriculture (USDA)</td>
<td>Washington, DC</td>
</tr>
<tr>
<td>Tiffany Imes</td>
<td>World Bank</td>
<td>Dhaka, Bangladesh</td>
<td>United States Department of Agriculture (USDA)</td>
<td>Washington, DC</td>
</tr>
<tr>
<td>Gabriela Prudencio</td>
<td>Mercy Corps</td>
<td>Jakarta, Indonesia</td>
<td>Mercy Corps</td>
<td>Washington, DC</td>
</tr>
<tr>
<td>Jillian Waid</td>
<td>Helen Keller International</td>
<td>Dhaka, Bangladesh</td>
<td>Helen Keller International</td>
<td>Dhaka, Bangladesh</td>
</tr>
<tr>
<td><strong>LATIN AMERICA</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Maielle Helman</td>
<td>World Food Program</td>
<td>La Paz, Bolivia</td>
<td>World Food Program</td>
<td>La Paz, Bolivia and Rome, Italy</td>
</tr>
<tr>
<td>Amy Margolies</td>
<td>National Foundation for Education and Development (NFED)</td>
<td>Brasilia, Brazil</td>
<td>International Food Policy Research Institute (IFPRI)</td>
<td>Washington, DC</td>
</tr>
<tr>
<td>Carlos Centeno</td>
<td>World Food Program</td>
<td>Guatemala City, Guatemala</td>
<td>World Food Program</td>
<td>Rome, Italy</td>
</tr>
</tbody>
</table>

5th Class Leland Fellow, Susan Ilyin in Ethiopia
After the fellowship, program Alumni continue to work on food security issues in a variety of contexts within the public and private sector and are being hired in increasing numbers to work for international development agencies of the United States government, including the Peace Corps, the U.S. Department of Agriculture (USDA), the U.S. Agency for International Development (USAID), and the Millennium Challenge Corporation (MCC). One-fourth of the most recent graduating class (4th Class, 2007–2009) was recruited to support USAID’s Feed the Future Initiative.

Other Leland Alumni are in positions as directors, specialists, advisors, and program officers at various international NGOs and community-based organizations including Mercy Corps, Catholic Relief Services, Save the Children, World Vision International, International Relief and Development, and Mothers 2 Mothers. Leland Alumni are making lasting contributions in the fight against hunger as they work tirelessly to reduce poverty and injustice worldwide.

Fellows and Leland Alumni work at United Nations agencies, including the Food and Agriculture Organization (FAO), the International Fund for Agricultural Development (IFAD), and the World Food Program (WFP). Leland Alumni are currently responding to food security emergencies all over the world, including Cambodia, Senegal, Ivory Coast, Sudan, Mali, Ethiopia, and Panama.
A Celebration of Leadership: 4th Annual Awards Ceremony

On Tuesday, June 15th 2010, CHC held an Awards Ceremony at the U.S. Botanic Garden to honor four individuals for their leadership and dedication in the fight to end hunger. Over 300 guests from Congress, the Obama Administration, the domestic and international anti-hunger community and corporations and foundations joined us to pay tribute to two Members of Congress and two alumni from each of CHC’s fellowship programs.

The 2010 Bill Emerson & Mickey Leland Hunger Leadership Awards

In keeping true to the legacy of the bipartisan dedication of Representative Bill Emerson and Representative Mickey Leland, CHC Co-Chairs, Representative Jo Ann Emerson and Representative James P. McGovern presented Senator Richard G. Lugar and Representative John Lewis with the Bill Emerson & Mickey Leland Hunger Leadership Awards. Both Senator Lugar and Representative Lewis were chosen to receive this award for their distinguished careers in crafting legislation that improves nutrition, enhances agriculture for farmers, and promotes more just social conditions for those living in poverty. These men exemplify the determination necessary to make hunger and poverty a focal point in the U.S. Congress.

The 2010 CHC Alumni Leadership Awards

At the 4th Annual Awards Ceremony we introduced the CHC Alumni Leadership Awards, which will continue as an annual tradition. The awards were presented to CHC national program alumnus, Javier Silva, and international program alumna, Ashley Aakesson, for their work to promote food security and social justice in the U.S. and around the world. CHC Board Member, Representative Sheila Jackson Lee and CHC founder, Ambassador Tony Hall, presented Javier and Ashley with their awards and thanked CHC fellows and alumni for the role they play in ending hunger and social injustice.
Bill Emerson Program Evaluation

CHC partnered with Innovation Network to conduct a formal evaluation of the Emerson Hunger Fellowship Program in 2010. The Emerson Program has undergone a series of changes over the last five years to help improve the outcomes of the program, especially with regard to training, field and policy site partnerships, and commitment to anti-racism. The evaluation takes a retrospective look at the past five classes of the Emerson Program and reports on how specific changes to the program have impacted program outcomes. This rigorous evaluation process has given us the feedback we need to meet our long term goals. To recent alumni and partner organizations: thank you for your participation in this important evaluation process! We were delighted to obtain a response rate for the alumni survey of more than 90%.

The findings demonstrate that the program is meeting its leadership development and social justice goals and the recommendations from alumni and field and policy site organizations will continue to inform the program’s future.

A brief summary of the key findings:

• Alumni educational and career objectives
  The Emerson Hunger Fellowship has strongly influenced the educational and career decisions of its alumni. Well over half of alumni respondents reported that their field placement (65 percent) and policy placement (70 percent) had “a great deal” of impact on their work post-fellowship.

• Alumni understanding of the connections between hunger, poverty, and oppression
  Almost all of the alumni surveyed (88 percent) indicated that their current position had some level of involvement with poverty. Over half of the alumni surveyed reported that the fellowship had “a great deal” of influence in their understanding of the connections between racism and poverty. Forty percent of the alumni reported that what they learned about racism and oppression through the fellowship had “a great deal” of impact on their work, studies, and other post-fellowship activities.

• Overall impact of the connections made during the fellowship program
  The vast majority of alumni (94 percent) reported that participating in the fellowship enabled them to develop a network of helpful professional contacts. Alumni also reported that they stay in touch with CHC staff (92 percent), policy site staff (70 percent), and field site staff (60 percent). More than half of alumni (60 percent) reported developing a mentor relationship associated with the program.

• Impact on field and policy sites
  Interviews with site supervisors revealed that fellows have a positive impact on the organizations and communities in which they work. Fellows increase the capacity of their placement organizations by creating systems, designing initiatives, and contributing to organizational strategy. Many of the projects that fellows work on have far-reaching effects long after the fellowship ends.

• Trainings
  The trainings are a core component of the fellowship program. They not only prepare fellows for field and policy placements, but also help to foster a sense of community that lasts well past the term of the fellowship. Over sixty percent of Program alumni rated the field and policy trainings as being “extremely valuable” to their work as a fellow. Site supervisors from both the field and policy sites felt that fellows came well-prepared to their placement organizations.

• Quality of support provided by CHC staff advisors
  Alumni rated CHC staff highly for the level of support provided during the Emerson Program. Over three quarters of the alumni who responded to the survey categorized the quality of support provided by their CHC staff supervisors as “great” in the areas of answering questions, providing support, and enhancing the fellowship experience. Areas for improvement include helping alumni maintain their network after graduating from the program and providing professional development opportunities for staff of the placement organizations.
2010 Source of Funds

<table>
<thead>
<tr>
<th>Source of Funds</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>USDA Grant</td>
<td>$2,538,876</td>
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<tr>
<td>ConAgra Sub-Grant</td>
<td>$192,331</td>
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<tr>
<td>Interest from Investment</td>
<td>$11,778</td>
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<tr>
<td>Foundation</td>
<td>$13,500</td>
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<tr>
<td>Corporation and Events</td>
<td>$37,500</td>
</tr>
<tr>
<td>Individual and Other Income</td>
<td>$1,998</td>
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<tr>
<td>Host Site Matches</td>
<td>$88,000</td>
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<tr>
<td>Fundraising</td>
<td>$284,730</td>
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<tr>
<td><strong>Total</strong></td>
<td>$3,168,713</td>
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2010 Application of Funds

<table>
<thead>
<tr>
<th>Application of Funds</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emerson National Hunger Fellows</td>
<td>$1,521,981</td>
</tr>
<tr>
<td>Leland International Hunger Fellows</td>
<td>$1,220,894</td>
</tr>
<tr>
<td>General and Administration</td>
<td>$305,228</td>
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<tr>
<td>Fundraising</td>
<td>$36,170</td>
</tr>
<tr>
<td>Lobbying</td>
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<td><strong>Total</strong></td>
<td>$3,094,866</td>
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Statements of Financial Position
September 30, 2010 and 2009

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2010</th>
<th>2009</th>
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</thead>
<tbody>
<tr>
<td>Cash—unrestricted</td>
<td>$252,760</td>
<td>$207,374</td>
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<tr>
<td>Cash—temporarily restricted</td>
<td>3,502,162</td>
<td>3,277,578</td>
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<tr>
<td>Accounts receivable</td>
<td>111,182</td>
<td>57,846</td>
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<tr>
<td>Prepaid expenses</td>
<td>31,437</td>
<td>45,559</td>
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<tr>
<td>Property and equipment</td>
<td>92,775</td>
<td>93,196</td>
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<tr>
<td><strong>Total assets</strong></td>
<td>$3,990,316</td>
<td>$3,681,553</td>
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</table>

<table>
<thead>
<tr>
<th>LIABILITIES &amp; NET ASSETS</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Liabilities</td>
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<tr>
<td>Accounts payable</td>
<td>$35,010</td>
<td>$30,738</td>
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<tr>
<td>Deferred revenue</td>
<td>3,103,537</td>
<td>2,705,411</td>
</tr>
<tr>
<td>Obligation under capital leases</td>
<td>2,678</td>
<td>2,678</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td>3,141,225</td>
<td>2,738,827</td>
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<tr>
<td>Long term liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>194,608</td>
<td>359,411</td>
</tr>
<tr>
<td>Obligation under capital leases</td>
<td>444</td>
<td>3,123</td>
</tr>
<tr>
<td><strong>Total long term liabilities</strong></td>
<td>195,052</td>
<td>362,534</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>3,336,277</td>
<td>3,101,361</td>
</tr>
<tr>
<td>Net Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>412,829</td>
<td>339,093</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>241,210</td>
<td>241,099</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>654,039</td>
<td>580,192</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>3,990,316</td>
<td>3,681,553</td>
</tr>
</tbody>
</table>

How CHC Funds Are Spent
Contributors and Partners
2009–2010

Organizations, Foundations, and Corporations
3M
Alliance to End Hunger
American Airlines
American Beverage Association
American Farm Bureau Federation
Bill & Melinda Gates Foundation
Bread for the World
C&S Wholesale Grocers, Inc.
Center on Budget Policy Priorities
ConAgra Foods Foundation
Cornerstone Government Affairs
CQ Roll Call
Diageo
E-S Foods
Feeding America
Food Marketing Institute
Food Research and Action Center
General Mills Foundation
General Mills, Inc.
Global Harvest Initiative
Grocery Manufacturers Association
International Dairy Foods Association
International Fund for Agricultural Development
Kellogg Company
Kraft Foods
Land O’Lakes, Inc.
Mars, North America
MAZON: A Jewish Response to Hunger
Monsanto Company
National Dairy Council
National Farmers Cooperatives
National Farmers Union
Nestle, USA
North American Millers Association
Peter D. Hart Research Associates, Inc.
School Nutrition Association
Service Employees International Union
Share our Strength
Snack Food Association
Sodexo

Students Team Up to Fight Hunger
Syngenta
Tyson Foods, Inc.
Victory Wholesale Group
Walmart
Watson/Mulhern
Winston & Strawn LLP
WFP USA
YUM! Brands, Inc.

Individuals
Walter Anderson
Doug Casler
Paul Haas
Dennis & Cindy Hertel
Christopher Hoyle
Arthur Jacobson
Art Jaeger
Robert Krzewinski
Allison Leh
Alexis Olmsted
Amy Park & Ivan Moore
Sara Lynn Parker
Lisa Richardson
Joseph Sacoo
Deborah Schwaber
Roger A. Shwartz
Sandra Yatt
Diana Zeigler